



Providing Services to Persons  
With Intellectual and Developmental Disabilities

## BOARD MEETING MINUTES June 8, 2021

### **Present:**

Darcy Arnold  
Mary Turner  
Mary West @ 6:45  
Carolyn Rettig  
David Lane  
Dr. Lou Dwyer  
Julie Hilmes  
Mike Schottelkotte  
David Kienholz

### **Absences:**

Trevor Harrison  
Traci Watson

### **Staff Present:**

Tom Turner  
John Vastag  
Steve Dahlman  
Aimee Pruitt  
Kevin Sowder

### **Guest:**

Tanya Dwyer

- I. Call to Order: Meeting called to order at 6:35 by President Darcy Arnold.
- II. Absences: See above
- III. Minutes Review. Motion by Mike Schottelkotte and seconded by Dr. Lou Dwyer to approve minutes from the May meeting. All in favor, motion carried.
- IV. Public Comment:
  - A. Board Emails: Darcy reminded everyone to check your COI emails.
  - B. Potential presentation about Vertical Harvest. Tanya Dwyer gave a presentation about Vertical Harvest, an Urban Hydroponic farm located in Jackson, WY. Vertical Harvest was founded by an architect with a severely disabled brother, her concept revolved around empowering the underserved population,
    - Vertical Harvest employs 50 full time employees with special needs.
    - They grow microgreens, tomatoes, cucumbers, and other viny things and are able to grow year-round instead of the 3-month growing season in Jackson.
    - They don't compete with traditional farmers.
    - They grow about 100,00 pounds of food on one tenth of an acre.The Dwyers think the concept is sound and would like to see our community do something similar. There are already some farmers in the area working with hydroponics, but on a smaller scale. The Board agreed it is something to look into, maybe do the feasibility study to see if our community would be interested but definitely keep the conversation open.

- V. Executive Director's Report: On Friday (05/21) Tom and Steve had a meeting with John Harold, the party interested in renting Glencoe from July through October, on site to further discuss the prospect. They came to an agreement that works for everyone involved.
- We are hosting the Alliance meeting here in Montrose at the Ute Museum on 06/17 from 9am to 12pm. If any of the Board would like to stop by and say hello to the Alliance team, you are welcome, please feel free to do so. A bonus to us hosting this meeting is the chance to introduce John, in person, to some of our colleagues from around the state.
  - Tom is trying to set up a few Zoom meetings to introduce John to some of his connections: legislators, heads of the other CCBs, etc.
  - Hillview received a Directed Plan of Action on 06/04, we were given until Friday (06/18) to get the necessary paperwork completed and to implement the plan. There hasn't been any further discussion regarding any legal or financial repercussions. We are working hard to develop the required protocols and processes and would like to have the matter resolved in the coming weeks.
  - John thanked the Board for offering him the wonderful opportunity to work with our agency, and David K. for helping him find a home.
- VI. Committee Reports
- A. Finance/Audit Committee: Steve presented the financial report for April 2021, positive bottom line of \$55K. The 27.3% COVID mitigation rate adjustment is starting to show. Holly is having to mechanically adjust lots of claims, it's time consuming. This rate enhancement goes away the end of June. David Lane motions to approve the financial statement for April 2021, as presented, seconded by Mike Schottelkotte. All in favor, motion carried. —
- B. PR/Fund-Raising Committee: Good news, The Virginia Hill Foundation awarded us a grant of \$10K. They don't usually give that large of a sum to one entity, we are grateful they chose us.
- VII. Old Business: The sale of the land is proceeding; the potential buyer has hired some consultants to go over things. We are still on schedule to close in August.
- Darcy thanked Holly for all of the hard work she's been doing in respect to the retro billing for the rate increase. It has been extremely onerous, but Holly hasn't complained while working her magic and it is very much appreciated.
- VIII. New Business: None
- IX. Announcements:
- Julie told everyone about the new swings out back at Park Place, 1 hammock and 2 hard plastic swings for adults. They're being put to good use.
  - Friday June 18<sup>th</sup> there is a farewell reception for Tom and a welcome for John at Cleland Park in Delta from 2-5 pm. The following Friday, June 25<sup>th</sup> there is a similar reception here at Park Place from 2-5 pm as well.
- X. Adjournment: Motion to adjourn put forth by Darcy Arnold. Meeting was adjourned at 8:20 PM.

Respectfully submitted,  
Aimee Pruitt



**COMMUNITY OPTIONS, INC.--BALANCE SHEET & WORKING CAPITAL REPORT**  
**FY21 PERIOD ENDING 5/31/2021 (91.7% OF FY21)**  
**7/13/2021**

<b>ASSETS:</b>	<b>5/31/2021</b>	<b>4/30/2021</b>	<b>3/31/2021</b>	<b>6/30/2020</b>	<b>6/30/2019</b>	<b>6/30/2018</b>
<b>Current Assets</b>						
Operating Cash Accts	\$ 1,940,873	\$ 2,284,966	\$ 2,175,349	\$ 2,157,846	\$ 1,069,872	\$ 706,828
Cash Held in Trust	\$ 217,478	\$ 179,788	\$ 103,398	\$ 199,748	\$ 63,912	\$ 772,149
Prepaid Expenses	\$ 40,018	\$ 50,236	\$ 81,135	\$ 39,116	\$ 37,232	\$ 114,115
Medicaid A/R	\$ 489,842	\$ 485,840	\$ 527,582	\$ 590,569	\$ 532,669	\$ 497,328
State A/R	\$ 142,094	\$ 105,067	\$ 72,579	\$ 54,620	\$ 192,542	\$ 168,289
Misc. A/R (Spec Nds, VR, Gen'l)	\$ 119,937	\$ 113,576	\$ 110,251	\$ 178,547	\$ 7,793	\$ 24,143
Voc Trade A/R	\$ 2,539	\$ 1,816	\$ 1,186	\$ 2,775	\$ 4,710	\$ 4,704
Client A/R	\$ 4,802	\$ 3,178	\$ 6,693	\$ 9,100	\$ 9,548	\$ 7,210
<b>Total Current Assets *</b>	<b>\$ 2,957,583</b>	<b>\$ 3,224,467</b>	<b>\$ 3,078,173</b>	<b>\$ 3,232,321</b>	<b>\$ 1,918,278</b>	<b>\$ 2,294,766</b>
<b>Notes Receivable</b>	<b>\$ 42,118</b>	<b>\$ 42,118</b>	<b>\$ 42,881</b>	<b>\$ 46,001</b>	<b>\$ 147,884</b>	<b>\$ 207,729</b>
<b>Assets held for sale</b>	<b>\$ 875,000</b>	<b>\$ 875,000</b>	<b>\$ 875,000</b>	<b>\$ 1,087,471</b>	<b>\$ 1,087,471</b>	<b>\$ 1,087,471</b>
<b>Fixed Assets</b>						
Office Eqmt	\$ 3,116	\$ 3,819	\$ 4,522	\$ 10,849	\$ 20,145	\$ 5,448
Trans Eqmt	\$ 200,483	\$ 203,491	\$ 206,499	\$ 233,571	\$ 71,273	\$ 62,817
Land	\$ 604,605	\$ 604,605	\$ 604,605	\$ 604,605	\$ 604,605	\$ 629,626
Bldgs & Imprvmts	\$ 2,069,418	\$ 2,088,765	\$ 2,108,112	\$ 2,282,235	\$ 2,482,235	\$ 2,259,162
Program Eqmt	\$ 15,941	\$ 16,417	\$ 16,893	\$ 21,177	\$ 23,780	\$ 12,210
Cur. Yr. Capital & Work In Progress	\$ 118,427	\$ 118,427	\$ 118,427	\$ -	\$ -	\$ 455,774
<b>Total Fixed Assets</b>	<b>\$ 3,011,990</b>	<b>\$ 3,035,524</b>	<b>\$ 3,059,058</b>	<b>\$ 3,152,437</b>	<b>\$ 3,202,038</b>	<b>\$ 3,425,037</b>
<b>TOTAL ASSETS</b>	<b>\$ 6,886,691</b>	<b>\$ 7,177,465</b>	<b>\$ 7,055,112</b>	<b>\$ 7,518,230</b>	<b>\$ 6,355,671</b>	<b>\$ 7,015,003</b>
<b>LIABILITIES &amp; FUND BALANCES:</b>						
<b>Liabilities</b>						
<b>Current Liabilities*</b>						
Long Term Liabilities	\$ 1,116,269	\$ 1,166,467	\$ 1,093,560	\$ 2,780,789	\$ 1,649,834	\$ 1,025,978
	\$ 1,107,743	\$ 1,402,816	\$ 1,408,880	\$ 706,362	\$ 876,287	\$ 1,812,285
<b>Total Liabilities</b>	<b>\$ 2,224,012</b>	<b>\$ 2,569,283</b>	<b>\$ 2,502,440</b>	<b>\$ 3,487,151</b>	<b>\$ 2,526,121</b>	<b>\$ 2,838,263</b>
Fund Balance	\$ 3,777,867	\$ 3,777,867	\$ 3,777,867	\$ 3,876,594	\$ 4,176,740	\$ 4,587,774
<b>Net Income</b>	<b>\$ 884,813</b>	<b>\$ 830,317</b>	<b>\$ 774,804</b>	<b>\$ 154,485</b>	<b>\$ (347,189)</b>	<b>\$ (411,034)</b>
<b>Total Fund Bal &amp; Net Income</b>	<b>\$ 4,662,680</b>	<b>\$ 4,608,184</b>	<b>\$ 4,552,671</b>	<b>\$ 4,031,079</b>	<b>\$ 3,829,551</b>	<b>\$ 4,176,740</b>
<b>TOTAL LIABILITIES &amp; FUND BALANCE</b>	<b>\$ 6,886,691</b>	<b>\$ 7,177,465</b>	<b>\$ 7,055,112</b>	<b>\$ 7,518,230</b>	<b>\$ 6,355,672</b>	<b>\$ 7,015,004</b>

	<b>5/31/2021</b>	<b>4/30/2021</b>	<b>3/31/2021</b>	<b>6/30/2020</b>	<b>6/30/2019</b>	<b>6/30/2018</b>
<b>*WORKING CAPITAL BALANCE</b>	<b>1,841,314</b>	<b>2,058,000</b>	<b>1,984,613</b>	<b>451,532</b>	<b>268,444</b>	<b>1,268,788</b>
Change:						
From Previous Month	(216,686)	73,387	(90,376)			
FY to Date:						
<b>(Balance at 7/1/20)= \$ 451,532</b>	<b>1,389,782</b>	<b>1,606,468</b>	<b>1,533,081</b>	<b>183,088</b>	<b>(1,000,344)</b>	<b>#REF!</b>
	(from 7/1/20)	(from 7/1/20)	(from 7/1/20)	(from 7/1/19)	(from 7/1/18)	(from 7/1/17)

ITEM	REVENUE:	REVENUE:	REVENUE:	REVENUE:	EXPENSE:	EXPENSE:	EXPENSE:	EXPENSES:
	FY21 INITIAL BUDGET	FY21 ACTUAL MONTH	FY21 ACTUAL Y-T-D	ACT-->BUD %% CHANGE	FY2021 INITIAL BUDGET	FY2021 ACTUAL MONTH	FY2021 ACTUAL Y-T-D	ACTUAL21/ BUD21 %% CHANGE
<b>TOTAL ALL PROGRAMS</b>	<b>8,060,439</b>	<b>687,570</b>	<b>7,911,056</b>	<b>98%</b>	<b>8,151,061</b>	<b>633,090</b>	<b>7,026,245</b>	<b>86.2%</b>
<b>Without Children &amp; Family:</b>								
REVENUE BUDGET / MONTH / YTD	\$ 7,486,145	617,917	\$ 7,501,261	100%				
EXPENSE BUDGET MONTH / YTD	\$ 7,635,833	591,378	\$ 6,597,093	86%				
SURPLUS/(DEFICIT) BUDGET / MONTH / YTD	\$ (149,688)	26,539	\$ 904,168					
<b>CHILDREN/FAMILY SVCS:</b>								
EARLY INTERVENTION UNICORN	140,607	8,661	63,339	45.0%	173,239	11,551	138,866	80.2%
EARLY INTRVTN CONTRACT DIRECT	41,553	2,028	53,913	129.7%	25,000	0	0	0.0%
MEDICAID EI	0	-	0	#DIV/0!	0	0	0	#DIV/0!
EARLY INTERV INS TRUST	12,550	3,800	16,043	127.8%	9,885	1,520	5,270	53.3%
EARLY INTERV INS TRUST/BROKER	2,134	646	2,727	127.8%	0	0	2,980	#DIV/0!
SUBTOTAL E/I	<b>196,844</b>	<b>15,135</b>	<b>136,023</b>	<b>69.1%</b>	<b>208,124</b>	<b>13,071</b>	<b>147,116</b>	<b>70.7%</b>
<b>FSS PROGRAM:</b>								
DIRECT FAMILY	113,793	46,272	151,238	132.9%	113,793	18,186	159,329	140.0%
PROGRAM MSO,C/M	112,342	5,211	53,900	48.0%	58,162	4,689	54,176	93.1%
SUBTOTAL FSSP	<b>226,135</b>	<b>51,483</b>	<b>205,139</b>	<b>90.7%</b>	<b>171,955</b>	<b>22,875</b>	<b>213,505</b>	<b>124.2%</b>
CHILDRENS' EXTENSIVE SUP(CES)	79,157	1,007	14,720	18.6%	79,157	1,183	16,246	20.5%
SUBT CHILD/FAMILY SVCS	<b>502,135</b>	<b>67,624</b>	<b>355,882</b>	<b>70.9%</b>	<b>459,236</b>	<b>37,129</b>	<b>376,867</b>	<b>2</b>
<b>PROGRAM ADMIN/OTHER:</b>								
EARLY INTER-ADMIN CONTRACT	72,159	2,028	53,913	74.7%	55,678	4,580	52,252	93.8%
DEPRECIATION					314	3	33	10.5%
SUBT PROGRAM ADMIN/OTHER	<b>72,159</b>	<b>2027.915</b>	<b>53,913</b>	<b>74.7%</b>	<b>55,992</b>	<b>4,583</b>	<b>52,285</b>	<b>93.4%</b>
SUBTOTAL CHILD/FAMILY SVCS	<b>574,294</b>	<b>69652.295</b>	<b>409,795</b>	<b>71.4%</b>	<b>515,228</b>	<b>41,712</b>	<b>429,152</b>	<b>83.3%</b>

ITEM	REVENUE:	REVENUE:	REVENUE:	REVENUE:	EXPENSE:	EXPENSE:	EXPENSE:	EXPENSES:
	FY21 INITIAL BUDGET	FY21 ACTUAL MONTH	FY21 ACTUAL Y-T-D	ACT-->BUD %% CHANGE	FY2021 INITIAL BUDGET	FY2021 ACTUAL MONTH	FY2021 ACTUAL Y-T-D	ACTUAL21/ BUD21 %% CHANGE
<b>DAY/SLS PROGRAM:</b>								
MEDICAID DAY SVCS	992,886	105,987	832,489	83.8%				
MED SUPPORTED LVG SVCS	663,648	47,556	425,188	64.1%				
STATE SUPPORTED LVG SVCS	91,618	6,987	26,552	29.0%				
OBSS SVCS	14,330	409	2,251	15.7%				
MONTROSE PROD REV	12,016	454	3,573	29.7%				
DELTA/ASPEN CREST PROD REV	4,979	270	2,995	60.1%	334,270	22,604	209,682	62.7%
JOB COACH	14,632	-	688	4.7%				
SCHOOL DAY	5,722	1,970	17,793	311.0%				
SECOND IMPRESSIONS	74,651	4,501	36,607	49.0%	147,485	7,093	65,889	44.7%
PARK PLACE					382,275	24,115	281,371	73.6%
PARK PLACE SE					173,459	3,261	109,622	63.2%
ASPEN CREST SE					29,088	0	6,563	22.6%
DAY PRIVATE PAY	12,653	416	2,296	18.1%	0	0	0	0.0%
PARK PLACE DEPRECIATION					102,000	8,324	91,564	89.8%
DELTA/ASPEN CREST DEPRECIATION					22,710	1,955	21,505	94.7%
MONTROSE ADMIN					236,311	14,850	199,070	84.2%
DELTA/ASPEN CREST ADMIN					112,990	9,507	93,138	82.4%
<b>SUBT DAY/SLS PROGRAM SVCS</b>	<b>1,887,135</b>	<b>168,552</b>	<b>1,350,431</b>	<b>71.6%</b>	<b>1,540,588</b>	<b>91,709</b>	<b>1,078,404</b>	<b>70.0%</b>
<b>SLS PERSONAL CARE/ SUPPORT:</b>								
MED SLS PERS CARE/SUPPORT					163,669	19,910	185,674	113.4%
ST SLS PERS CARE/SUPPORT					96,380	3,455	41,007	42.5%
<b>SUBT SLS PERS CARE/SUPPORT:</b>					<b>260,049</b>	<b>23,365</b>	<b>226,681</b>	<b>87.2%</b>
<b>SUBT DAY/SLS PROGRAM:</b>	<b>1,887,135</b>	<b>168,552</b>	<b>1,350,431</b>	<b>71.6%</b>	<b>1,800,637</b>	<b>115,074</b>	<b>1,305,085</b>	<b>72.5%</b>

ITEM	REVENUE:	REVENUE:	REVENUE:	REVENUE:	EXPENSE:	EXPENSE:	EXPENSE:	EXPENSES:
	FY21 INITIAL BUDGET	FY21 ACTUAL MONTH	FY21 ACTUAL Y-T-D	ACT-->BUD %% CHANGE	FY2021 INITIAL BUDGET	FY2021 ACTUAL MONTH	FY2021 ACTUAL Y-T-D	ACTUAL21/ BUD21 %% CHANGE
<b>RESIDENTIAL PROGRAM:</b>								
MEDICAID RESIDENTIAL SVCS								
VISTA VIEW GH	377,694	30,361	355,724	94.2%	361,170	29,612	324,163	89.8%
CASCADE GH	353,537	32,207	335,231	94.8%	309,521	26,794	287,297	92.8%
HILLVIEW GH	539,238	42,196	481,147	89.2%	523,438	39,523	499,334	95.4%
GLENCOE GH--CLOSED OCT20	87,417	-	90,731	103.8%	79,470	819	105,223	132.4%
CANYONVIEW GH	443,506	42,702	443,502	100.0%	421,394	35,593	407,276	96.6%
UTE HOUSE GH	509,225	45,267	447,040	87.8%	434,659	34,895	437,201	100.6%
<b>SUBTOTAL GRP HMS</b>	<b>2,310,616</b>	<b>192,734</b>	<b>2,153,375</b>	<b>93.2%</b>	<b>2,129,652</b>	<b>167,236</b>	<b>2,060,494</b>	<b>96.8%</b>
MONTROSE PCA BILLING	197,277	16,709	180,561	91.5%	269,786	18,606	216,394	80.2%
DELTA PCA BILLING	318,536	28,503	309,329	97.1%	247,498	18,160	225,051	90.9%
HOST HOME SVCS	1,118,013	81,687	897,883	80.3%	647,640	56,871	611,889	94.5%
HOST HM ADMIN					69,321	1,176	35,781	51.6%
<b>SUBT PCA/HH</b>	<b>1,633,827</b>	<b>126,899</b>	<b>1,387,773</b>	<b>84.9%</b>	<b>1,234,245</b>	<b>94,813</b>	<b>1,089,115</b>	<b>88.2%</b>
ALL REIMBURSED MEDICAL	20,000	495	3,420	17.1%				
HUD	10,000	883	9,737	97.4%				
CLIENT R/B	680,400	54,475	613,066	90.1%				
<b>SUBT RESID PROGRAM</b>	<b>4,654,843</b>	<b>375,486</b>	<b>4,167,371</b>	<b>89.5%</b>	<b>3,363,897</b>	<b>262,049</b>	<b>3,149,609</b>	<b>93.6%</b>
CONTRACT SERVICES								
OHCD (Prof Svc)					15,000	546	4,979	33.2%
<b>SUBT CONTRACT SERVICES</b>					<b>15,000</b>	<b>546</b>	<b>4,979</b>	<b>33.2%</b>
<b>PROGRAM ADMIN/OTHER:</b>								
RESID ADMIN/SUPPORT					82,136	11,509	90,932	110.7%
MONTROSE MEDICAL SUPPORTS					179,476	11,067	135,095	75.3%
DELTA MEDICAL SUPPORTS					89,158	4,186	52,468	58.8%
OTHER(Clt Vacation Clearing)	0	0	0	0.0%	976	0	0	0.0%
RESID DEPRECIATION					102,000	8,466	93,126	91.3%
<b>SUBT PROGRAM ADMIN/OTHER:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>	<b>453,746</b>	<b>35,228</b>	<b>371,621</b>	<b>81.9%</b>
<b>SUBT RESIDENTIAL PROGRAM:</b>	<b>4,654,843</b>	<b>375,486</b>	<b>4,167,371</b>	<b>89.5%</b>	<b>3,832,643</b>	<b>297,823</b>	<b>3,526,209</b>	<b>92.0%</b>
<b>SUBTOTAL ADULT SVCS:</b>	<b>6,541,978</b>	<b>544,037</b>	<b>5,517,803</b>	<b>84.3%</b>	<b>5,633,280</b>	<b>412,897</b>	<b>4,831,294</b>	<b>85.8%</b>

ITEM	REVENUE:	REVENUE:	REVENUE:	REVENUE:	EXPENSE:	EXPENSE:	EXPENSE:	EXPENSES:
	FY21 INITIAL BUDGET	FY21 ACTUAL MONTH	FY21 ACTUAL Y-T-D	ACT-->BUD %% CHANGE	FY2021 INITIAL BUDGET	FY2021 ACTUAL MONTH	FY2021 ACTUAL Y-T-D	ACTUAL21/ BUD21 %% CHANGE
<b>CASE MANAGEMENT:</b>								
<b>ADULT C/M</b>								
TCM-ADULTS	316,711	27,238	320,668	101.2%	337,128	28,346	323,067	95.8%
<b>CHILDREN'S SVC COORDINATION</b>								
CS MGMT(STATE)	15,011	5,211	53,900	359.1%				
EI SVC COORDINATORS	61,561	2,427	48,487	78.8%	104,732	7,363	83,055	79.3%
CM Covid Homebound Project	104,027	2,526	2,526	2.4%				
EARLY INTERV INS TRUST/SC	5,388	2,293	3,740	69.4%				
TCM-EARLY INTERVENTION	42,000	2,616	25,724	61.2%				
OTHER--DRAWER FUND	0	22	22	#DIV/0!	1,800	251	251	13.9%
DEPRECIATION					500	0	0	0.0%
<b>SUBTOTAL CS MGMT</b>	<b>544,698</b>	<b>42,333</b>	<b>455,067</b>	<b>83.5%</b>	<b>444,160</b>	<b>35,960</b>	<b>406,373</b>	<b>91.5%</b>
<b>TRANSPORTATION SVCS/SUPPORT:</b>								
TRANS	191,757	13,575	125,251	65.3%	426,522	31,163	319,587	74.9%
OTHER(Vehicle sales, Insurance )	0	-	5,952	#DIV/0!				
DEPRECIATION					50,000	3,076	33,836	67.7%
<b>SUBTOT TRANS(IN-HOUSE)</b>	<b>191,757</b>	<b>13,575</b>	<b>131,203</b>	<b>68.4%</b>	<b>476,522</b>	<b>34,239</b>	<b>353,423</b>	<b>74.2%</b>
HH TRANS PURCHASE SVCS					18,000	3,050	27,918	155.1%
<b>SUBTOTAL ALL TRANSPORTATION</b>	<b>191,757</b>	<b>13,575</b>	<b>131,203</b>	<b>68.4%</b>	<b>494,522</b>	<b>37,289</b>	<b>381,341</b>	<b>77.1%</b>

ITEM	REVENUE:	REVENUE:	REVENUE:	REVENUE:	EXPENSE:	EXPENSE:	EXPENSE:	EXPENSES:
	FY21 INITIAL BUDGET	FY21 ACTUAL MONTH	FY21 ACTUAL Y-T-D	ACT->BUD %% CHANGE	FY2021 INITIAL BUDGET	FY2021 ACTUAL MONTH	FY2021 ACTUAL Y-T-D	ACTUAL21/ BUD21 %% CHANGE
<b>ADMINISTRATION/SUPPORT:</b>								
SGF ADMIN PAYMENTS	52,064	-	19,405	37.3%				
EI INDIRECT (UNICORN 10%)	56,421	866	7,015	12.4%				
EI GAE INDIRECT (10%)	17,527	648	15,631	89.2%				
BUSINESS OPERATIONS	0	1,078	34,703	#DIV/0!	472,358	57,960	420,488	89.0%
MAINTENANCE					106,102	10,266	112,247	105.8%
SAFETY	0	-	-	#DIV/0!	32,719	2,518	29,523	90.2%
TRAINING					43,206	3,351	29,478	68.2%
HR		-		#DIV/0!	167,973	10,834	153,360	91.3%
I.T. SUPPORT					140,714	8,947	114,686	81.5%
FUNDRAISING		-		#DIV/0!	23,800	178	13,312	55.9%
DEPRECIATION					22,000	1,710	18,810	85.5%
<b>SUBTOTAL ADMIN/SUPPORT</b>	<b>126,012</b>	<b>2,593</b>	<b>76,754</b>	<b>60.9%</b>	<b>1,008,872</b>	<b>95,764</b>	<b>891,904</b>	<b>88.4%</b>
<b>LOCAL &amp; OTHER:</b>								
CITIES & COUNTIES	16,500	0	2,000	12.1%				
IN-KIND	5,000	300	4,350	87.0%		300	4,350	#DIV/0!
PAYROLL PROTECTION PLAN	0	-	1,048,000	#DIV/0!				
LOCAL-RESTRICTED	10,000	1,848	41,254	412.5%		9,713	45,820	#DIV/0!
INTEREST INCOME (inc cmu note)	2,700	260	2,310	85.6%				
VAN LOGOS (RESTRICTED)	20,000	11,300	139,839	699.2%				
OTHER (Plug)		(2,160)	-			(545)	(4,277)	
OPERATING PROJECTS					55,000	0	40,288	73.3%
FUNDRAISING (UNRESTRICTED)	25,000	(1,168)	75,181	300.7%				
CAPITAL CAMPAIGN	2,500	5000	7,500	300.0%				
<b>SUBTOTAL LOCAL &amp; OTHER</b>	<b>81,700</b>	<b>15,380</b>	<b>1,320,435</b>	<b>1616.2%</b>	<b>55,000</b>	<b>9,468</b>	<b>86,181</b>	<b>156.7%</b>
<b>TOTAL ALL PROGRAMS</b>	<b>8,060,439</b>	<b>687,570</b>	<b>7,911,056</b>	<b>98.1%</b>	<b>8,151,061</b>	<b>633,090</b>	<b>7,026,245</b>	<b>86.2%</b>
<b>TOTAL ALL PROGR, ADJ'D</b>	<b>8,060,439</b>	<b>687,570</b>	<b>7,911,056</b>	<b>98.1%</b>	<b>8,151,061</b>	<b>633,090</b>	<b>7,026,245</b>	<b>86.2%</b>
	<b>REVENUE:</b>	<b>REVENUE:</b>	<b>REVENUE:</b>	<b>REVENUE:</b>				



ITEM	REVENUE:	REVENUE:	REVENUE:	REVENUE:	EXPENSE:	EXPENSE:	EXPENSE:	EXPENSES:
	FY21 INITIAL BUDGET	FY21 ACTUAL MONTH	FY21 ACTUAL Y-T-D	ACT-->BUD %% CHANGE	FY2021 INITIAL BUDGET	FY2021 ACTUAL MONTH	FY2021 ACTUAL Y-T-D	ACTUAL21/ BUD21 %% CHANGE
ITEM	FY21 INITIAL BUDGET	FY21 ACTUAL MONTH	FY21 ACTUAL Y-T-D	ACT-->BUD %				
REVENUE BUDGET TO ACTUAL COMPARATIVE	8,060,439	687,570	7,911,056	98.1%				
EXPENSE BUDGET TO ACTUAL COMPARATIVE	8,151,061	633,090	7,026,245	86.2%				
SURPLUS/(DEFICIT)	(90,622)	54,480	884,811	976.4%				